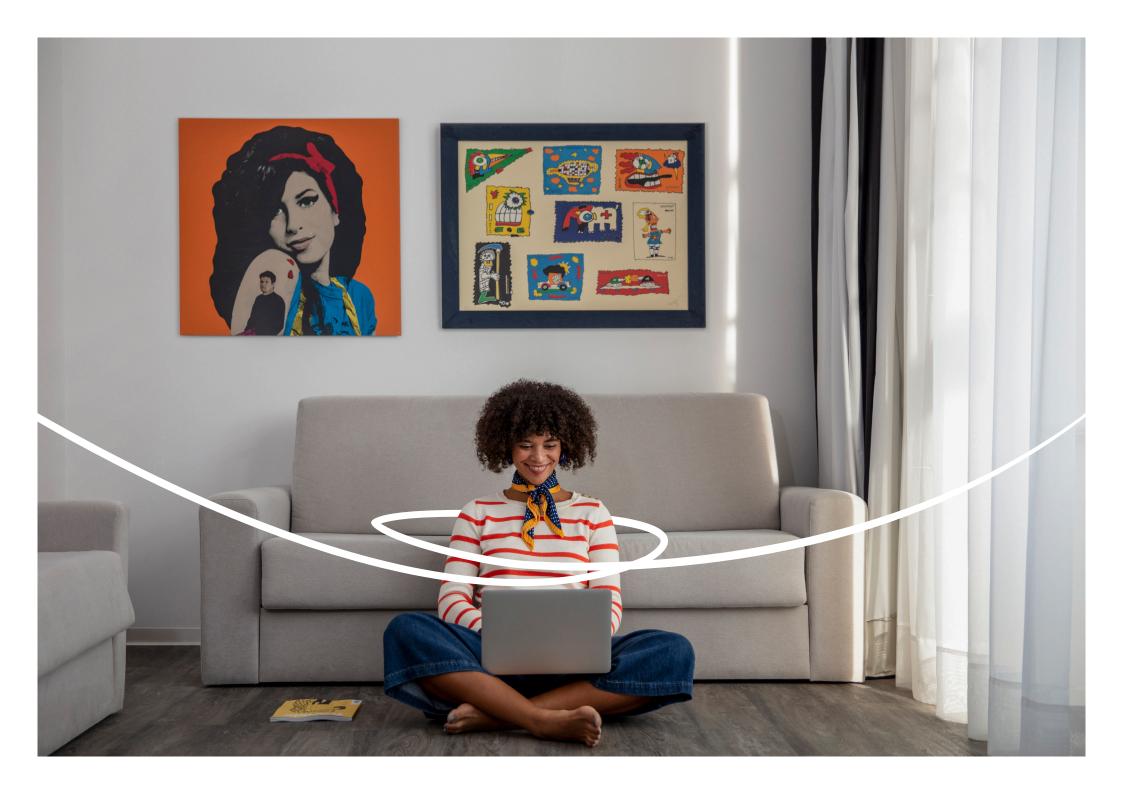


- 05 Brand positioning
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The Story

From its beginnings in Germany, the INNSiDE by Meliá development strategy has been a bold one.

It aims to increase brand value by opening new ownership, rental or management establishments globally. Retaining its essence but adapting its philosophy to reflect new destinations in key cities, worldwide.

As our customers adapt to the new 'Bleisure' trend, so does INNSiDE. We're evolving to offer smart professional travellers a more informal modern and vibrant experience.

To stay relevant to this new type of traveller, we're also opening new hotels in the centres of both primary and secondary cities.

BRAND POSITIONING

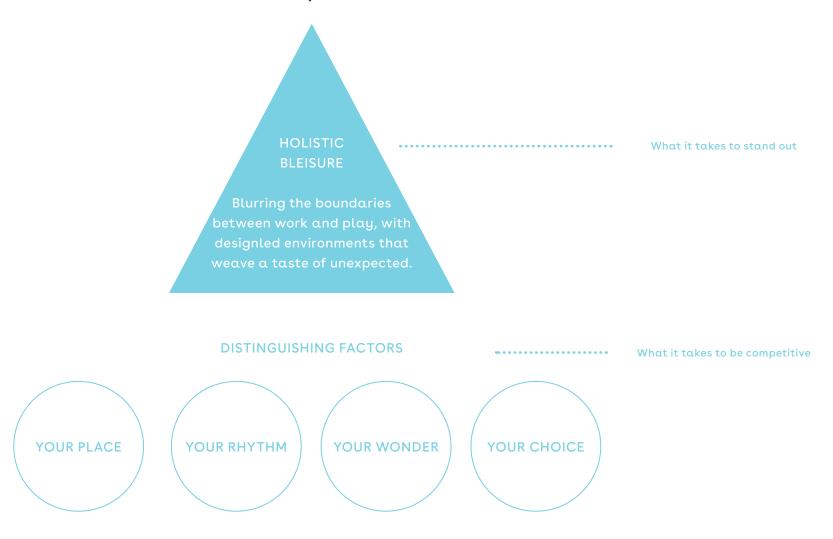
Holistic Bleisure

Goodbye to the work-trip. Bleisure has evolved, and rather than work and play, or play and work, our audience are looking to blend their professional and personal lives seamlessly, as they travel to exciting locations that stir their souls. This fluid behaviour, allowing our audience to switch off, but never disconnect, means that they are no longer willing to invest in one-dimensional offerings.



BRAND MODEL

Brand Purpose USP's



BRAND MODEL

Distinguishing Factors

YOUR PLACE

We want guests to feel comfortable and confident. So we get to know then inside and out, so their stay always feels like more-than-home.

VOLID WONDED

Guests expect consistency, but that doesn't mean they don't enjou surprises. Little touches relevant to them that spark curiositu.

YOUR RHYTHM

We want guests to be able to move seamlessly from business to leisure to wellbeing at their pace, as and when suits them.

YOUR CHOICE

We're all about smart choices, delivering more than the essentials with a flair and confidence that is intelligent and on point.

Brand Expressions

BRAND EXPRESSIONS

IN-ROOM PERKS

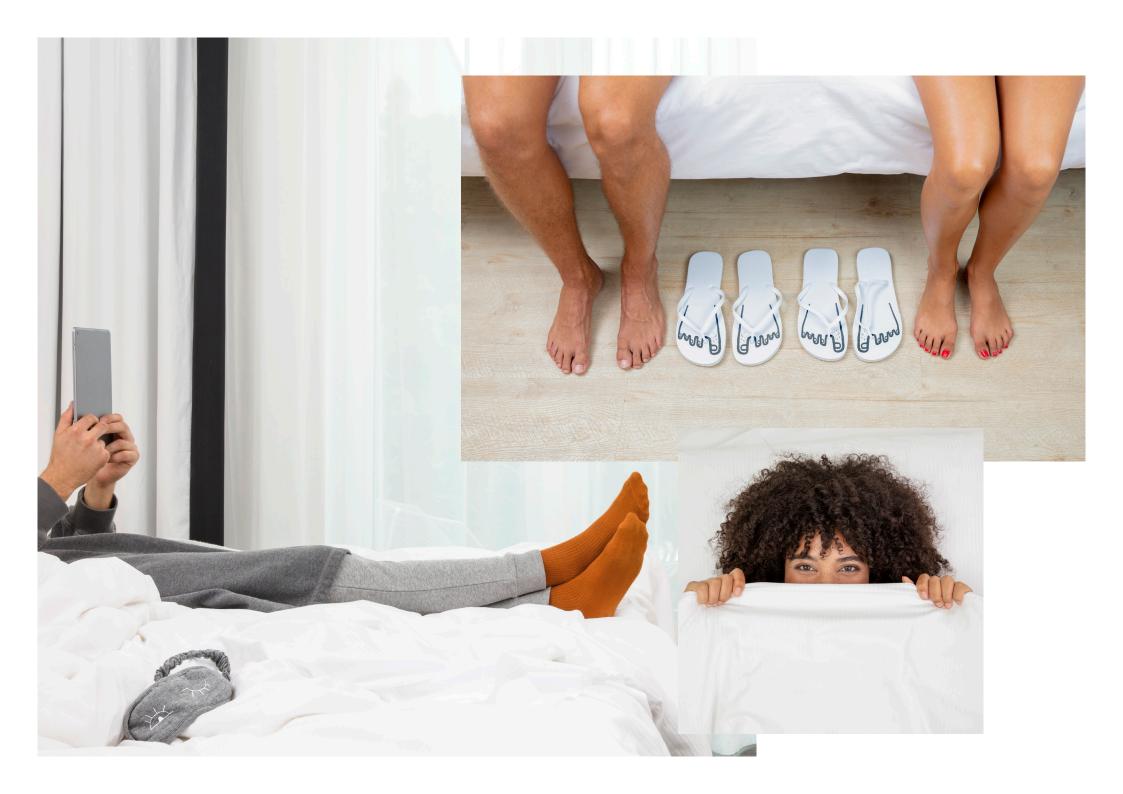
FREE REFRESHING REFRESHMENTS

SUSTAINABILITY

OPEN LIVING LOUNGE

LOUNGE

BELONGING BEGINS HERE



In-room Perks

CONSIDERED COMFORTS

Stretch out or snuggle up. Savour the view, or Netflix the night away. Every INNSiDE room is peppered with thoughtful touches (plus all the essentials) so you can make each stay your own.



Free Refreshing Refreshments

REFRESH AND REJUVENATE

No need to ask. No need to go thirsty. Keep quenched with our tantalising array of fizz & fruity juices. And they're all made that little bit better for you too.



Sustainability

ECO-FRIENDLY EXTRAS

Our world is a wonder to explore, roam, and discover. But we've got to do our bit to keep it that way. So we're full of little twists that are good for the planet, and good for you. No fuss, no faff.

Just sustainable touches that make sense.



Open Living Lounge

OPEN PLAN LOBBY

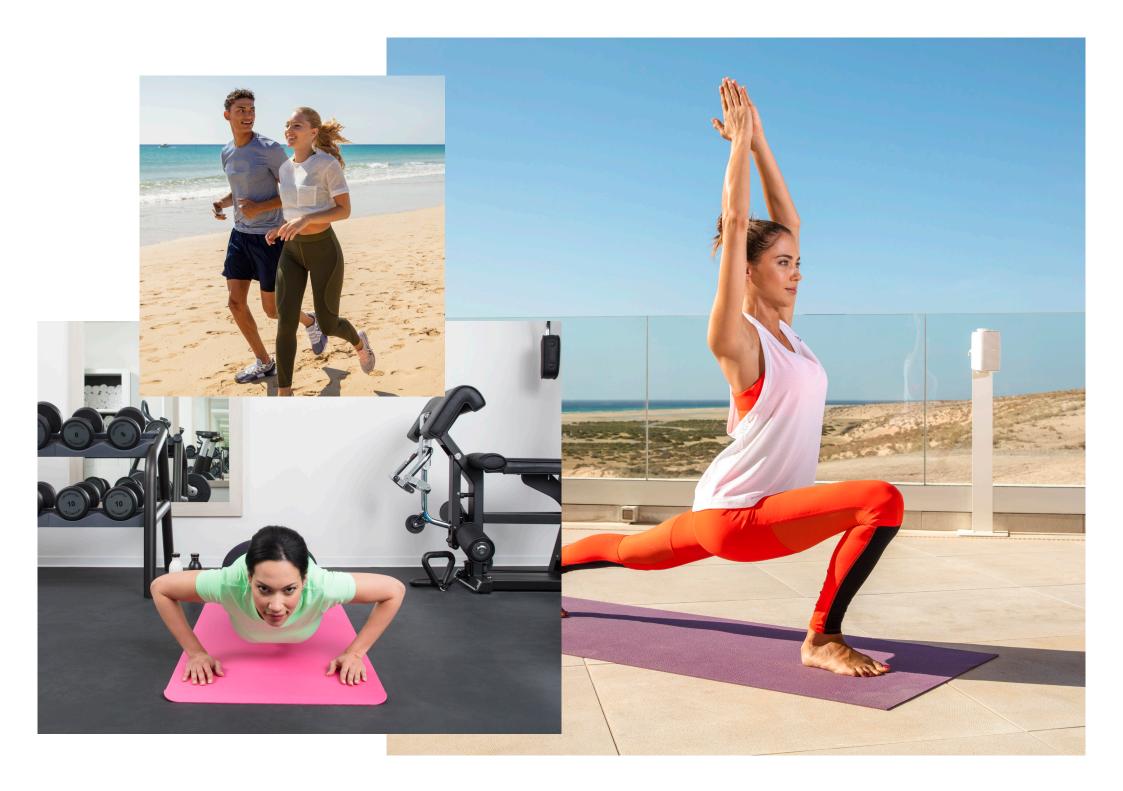
Full of fresh ideas and local flavour, these spaces let you skip seamlessly from work to play and anything in between. So settle in, and feel at more-than-home, in our Open Living Lounges.



Creative Meetings and Events

MEETINGS MADE MORE

With spaces to tickle your senses and inspire the unconventional, we're creating a new way of doing business. Full of smart ideas and sustainable touches, these are multi-functional meeting rooms that can bend and flex to suit your needs.



Infit

FEEL-GOOD FITNESS

Step up your sweat in our state-of-the-art fitness spaces. With digital fitness software so you can workout around the clock and yoga led by world-leading local experts, we've got everything you need to make you feel good.



Local and Cultural Activities

A CULTURAL COMMUNITY

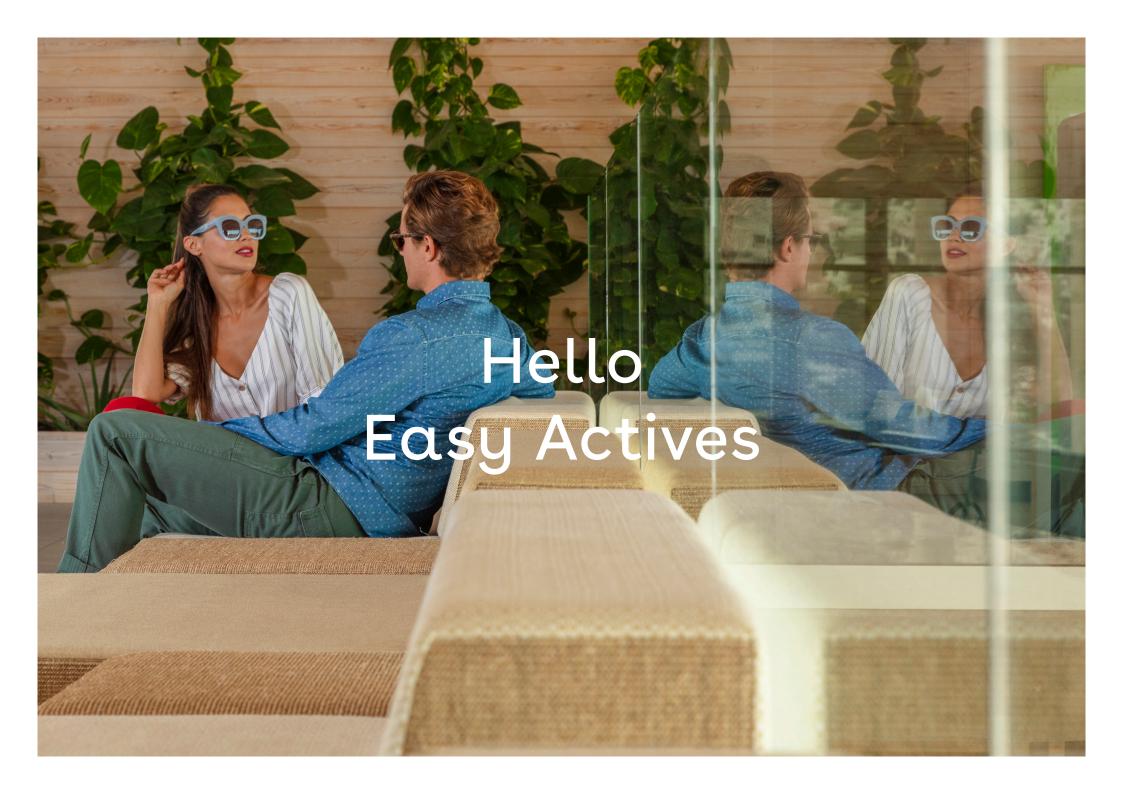
A place to meet, unwind, and be inspired. At the heart of the action, and a space away from it all. INNSiDE enriches every stay with music, art and literature curated by in-the-know local experts.



Belonging Begins Here

INNSIDE SERVICE CULTURE

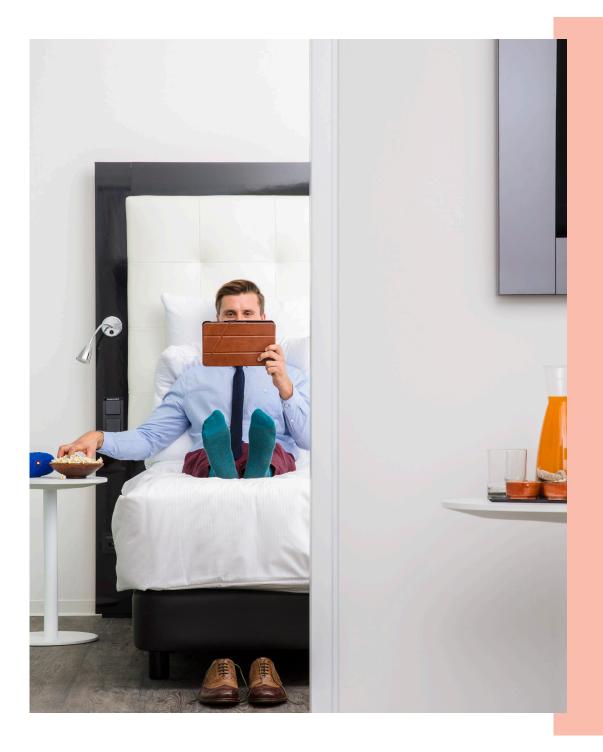
Our Service Culture is delivered everyday by every member of our team. It is the INNSiDE by Meliá service culture and describes the behaivors we expect from ourselves and each other, regardless of position or title, or whether we are connecting with a customer or fellow team member.



Easy Actives

A blend of urban professionals, lively business travellers, adventurous families, and cosmopolitan chill seekers getting away from it all.

Curious and young, or young at heart, and looking both to relax and explore on an exciting holiday, work trip or city break.



Balanced Professionals

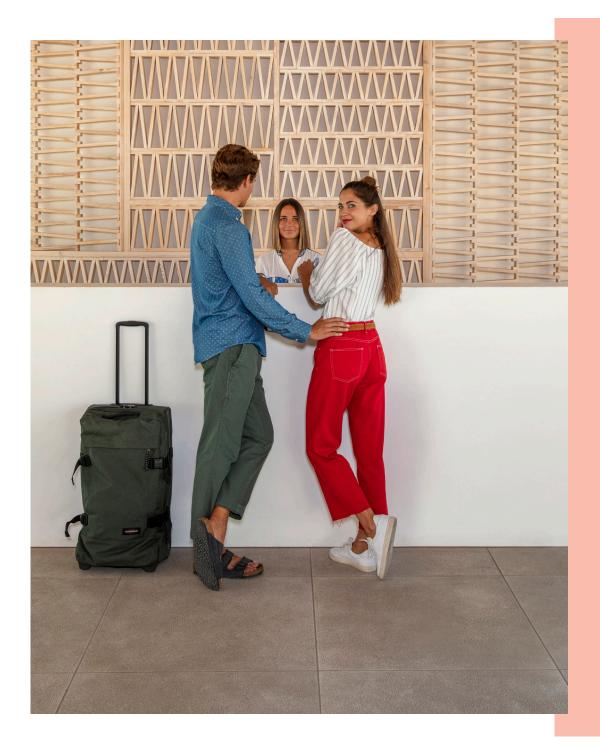
People who look for a little extra from their business trips, the little added extras and quirks that make business travel exciting and new instead of boring and beige.

TRAVEI SPEND



 FRAVEL $\mathsf{FREQUENCY}$





Purpose-driven Travellers

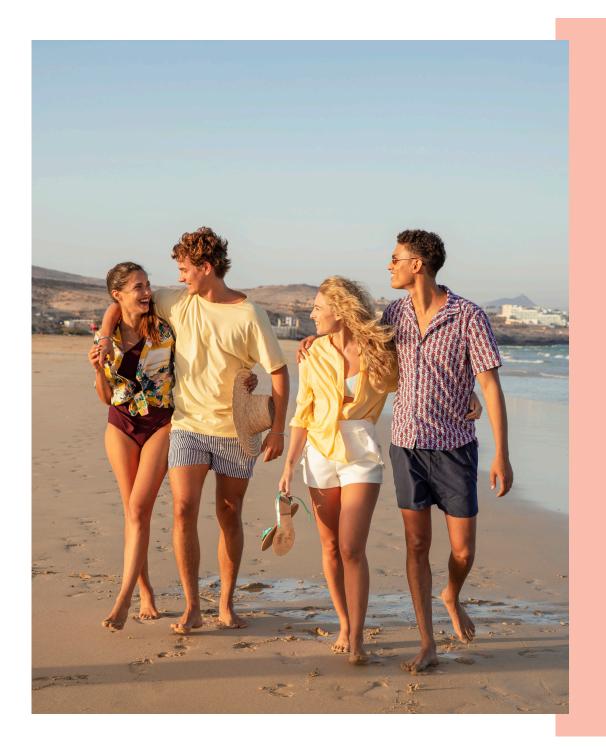
People on a mission to have fur and know what they want.

TRAVEL SPEND



RAVEL FREQUENCY





Group Travellers

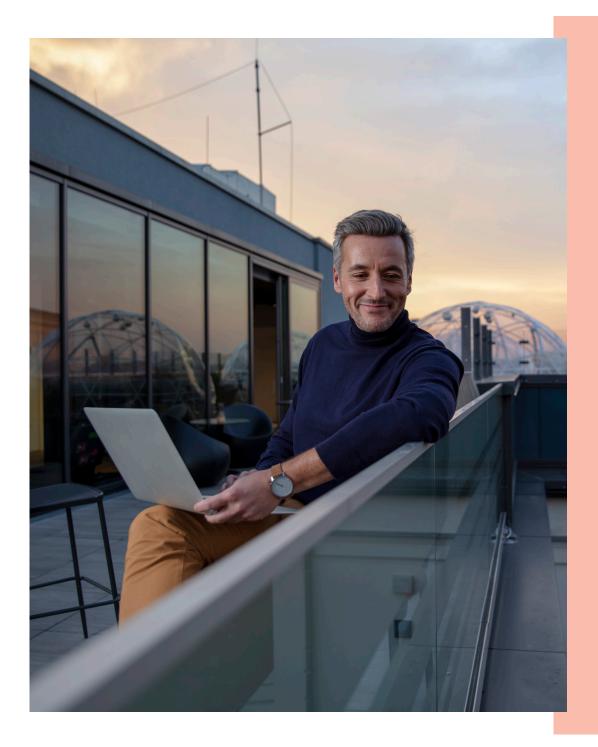
People who travel together, stay together.
They travel in packs to experience places together, celebrating, feasting and exploring as one.

TRAVEL SPEND



RAVEL FREQUENCY





Meliã Loyalist

Our best brand ambassadors, these people live the brand to the fullest. They understand the MELIA standard and appreciate the consistent quality and quirkiness.

TRAVEL SPEND



 FRAVEL $\mathsf{FREQUENCY}$

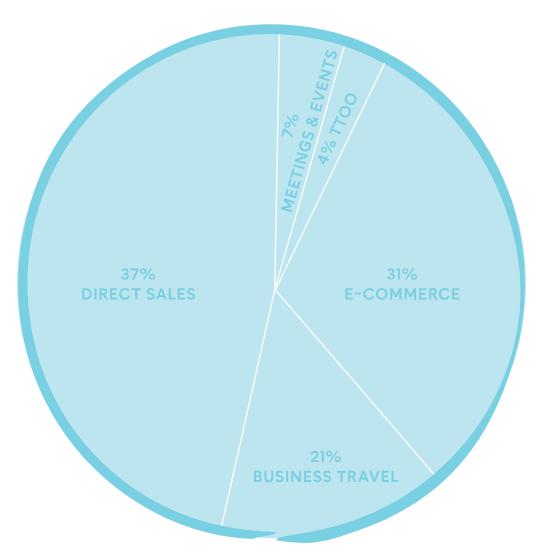


Current number of hotels and rooms



REVENUE SEGMENTATION

NOVEMBER 2019 DATA



KEY BRAND INFORMATION

INNSiDE Destinations

DATA NOVEMBER 2019

EXISTING HOTELS		PIPELINE		
GERMANY Berlin Bremen Frankfurt Munich Dresden Düsseldorf Wolfsburg Aachen Leipzig Hamburg FRANCE Paris	SPAIN Palma de Mallorca Zaragoza UNITED KINGDOM Manchester UNITED STATES New York CHINA Zhengzhou INDONESIA Yogyakarta PERU Lima VIETNAM	SPAIN Madrid Fuerteventura Ibiza Mallorca Menorca UNITED KINGDOM Liverpool Newcastle LUXEMBOURG Luxembourg	NETHERLANDS Amsterdam PORTUGAL Lisbon CUBA Camaguey QATAR Doha UAE Dubai	THAILAND Bangkok MALAYSIA Kuala Lumpur VIETNAM Ho Chi Minh Saigon
Prague ITALY	Saigon			

Milan

KEY BRAND INFORMATION





























"Melia Hotels International, the most sustainable hotel company in the world according to the 2019 Corporate Sustainability Assessment (CSA) by SAM"

development@melia.com | innsidebumelia.com | meliadevelopment.com

